

THE PUBLIC ACCOUNTANTS EXAMINATIONS BOARD

A Committee of the Council of ICPAU

CPA(U) EXAMINATIONS

LEVEL FIVE

INTEGRATION OF KNOWLEDGE – PAPER 19

COMPREHENSIVE CASE STUDY QUESTIONS

AFTERNOON SESSION MATERIAL

THURSDAY, 21 JUNE 2007

INSTRUCTIONS TO CANDIDATES

1. Time allowed: 5 hours 30 minutes.
9.00 – 11.00 a.m. (2 hours): Planning.
11.00 – 12.00 a.m. (1 hour): Break.
12.00 – 3.30 p.m. (3 hours 30 minutes): Writing.
2. Page 2 contains a compulsory case study question carrying 100 marks.
3. The completed answers and any working papers, clearly labelled working papers must be handed in at the end of the afternoon session. Where working papers form part of your answer, ensure that they are appropriately cross referenced.
4. It is in your interest that you hand in all written materials prepared during the examination.
5. Please read further instructions on the answer book.

Case Study Question

i-Tel Uganda Limited is a new player in the electronics and telecommunications industry and already owns 29% of the share capital of Stargate Telecoms Ltd. The company is now interested in a takeover of Stargate.

Required:

Write a report based on the case study to the CEO and Board of i-Tel advising them about the business of Stargate Telecoms Ltd. In your report you should cover the following matters:

1. The Stargate strategy in relation to production, technology, marketing and logistics management.
2. The Stargate business philosophy.
3. Governance in the Stargate business.
4. The advantages of the matrix organization structure. Construct a possible matrix organisation structure for Stargate.
5. The appropriate IT procurement decision.
6. Financial performance.
7. Recommendations to i-Tel on Stargate, bearing in mind your assessment of the business environment.